



SUMMARY OF FINANCIAL DATA - FISCAL YEAR 2020-21

PUBLIC SCHOOL REPORT (includes all participating public schools at full enrollment)

Data were submitted for 64 colleges and schools of pharmacy.

Values of 0.00 reported by individual schools for specific line items were considered as missing values and not used in calculations unless otherwise noted.

Each line of this report is independent of all others.

Empty cells in grey did not have data reported. Empty cells in white had values removed based on the AACP data policy.

Section I: Revenues													
Table 1(a) - DIRECT OPERATIONAL SUPPORT													
											Mean Subtotal,	Median Subtotal,	
		Mean State,	Median State,					Mean Other	Median Other		Direct	Direct	
		Campus	Campus		Mean Tuition &	Median Tuition &		Miscellaneous	Miscellaneous		Operational	Operational	
Annual Operational & Business Income Available to Spend	N	Allocations	Allocations	N	College Fees	College Fees	N	Revenues	Revenues	N	Support	Support	
PRIOR YEAR ROLL OVER OF BALANCES	23	\$3,125,247	\$2,336,624	21	\$1,524,778	\$392,582	14	\$1,929,816	\$776,473	35	\$3,740,527	\$2,827,793	
State, Campus Allocations	57	\$8,575,209	\$8,287,264							57	\$8,575,209	\$8,287,264	
Tuition & College Fees				54	\$6,775,739	\$4,604,781				54	\$6,775,739	\$4,604,781	
Other Miscellaneous Revenues							36	\$1,511,353	\$214,541	36	\$1,511,353	\$214,541	
Subtotal (Rollover and Annual Revenue)	58	\$9,666,683	\$8,700,195	54	\$7,368,708	\$5,655,167	39	\$2,087,849	\$305,493		•	•	
Subtotal (Resources Section Items)										64	\$16,250,062	\$13,662,163	

Section I: Revenues (continued)																		
Table 1(b) - OTHER OPERATIONAL SUPPORT																		
					Mean	Median	(1)										Mean Subtotal,	Median Subtotal,
		Mean	Median		Development	Development								Mean	Median		Other	Other
		Endowment	Endowment		Funds & Gifts	Funds & Gifts		Mean Indirect	Median Indirect					Special/Other	Special/Other		Operational	Operational
Annual Operational & Business Income Available to Spend	N	Income or Return	Income or Return	N	Received	Received	N	Research Return	Research Return	N	Mean Reserves	Median Reserves	N	Allocations	Allocations	N	Support	Support
PRIOR YEAR ROLL OVER OF BALANCES	33	\$2,152,260	\$549,180	32	\$2,073,606	\$481,288	33	\$1,866,130	\$886,489	13	\$7,484,674	\$3,642,518	13	\$3,857,574	\$4,116,356	41	\$8,449,061	\$4,429,200
Endowment Income/Return	54	\$1,111,580	\$435,843													54	\$1,111,580	\$435,843
Development/Gifts				60	\$851,537	\$354,745										60	\$851,537	\$354,745
Indirect Research Return							55	\$1,026,878	\$679,578							55	\$1,026,878	\$679,578
Reserves										9	\$1,930,560	\$1,669,651				9	\$1,930,560	\$1,669,651
Special/Other Allocations													28	\$1,480,250	\$811,675	28	\$1,480,250	\$811,675
Subtotal (Rollover and Annual Revenue)	55	\$2,382,726	\$831,358	61	\$1,925,370	\$687,670	55	\$2,146,556	\$965,211	15	\$7,645,054	\$4,508,484	29	\$3,158,464	\$1,186,832			
Subtotal (Resources Section Items)																64	\$8,950,459	\$4,330,643

Section I: Revenues (continued)																		
							Table 1(c) - B	USINESS INCOME										
														Mean Non-	Median Non-			
								Mean Poison	Median Poison					Research	Research			
			Median Sales &			Median Practice		Control Center	Control Center			Median Auxiliary		Business	Business			Median Subtotal,
Annual Operational & Business Income Available to Spend	N	Service Income	Service Income	N	Plan Income	Plan Income	N	Revenue	Revenue	N	Business Income	Business Income	N	Revenues	Revenues	N	Business Income	Business Income
PRIOR YEAR ROLL OVER OF BALANCES	22	\$2,267,687	\$379,170	15	\$1,586,477	\$565,753	5	\$587,389	\$142,854	5	\$1,414,707	\$200,262	11	\$3,831,653	\$581,933	30	\$4,194,831	\$659,309
DIRECT OPERATIONAL SUPPORT																		
State, Campus Allocations							5	\$1,983,734	\$2,067,900							5	\$1,983,734	\$2,067,900
BUSINESS INCOME																	•	·
Professional Sales & Service Income	41	\$2,991,024	\$358,267													41	\$2,991,024	\$358,267
Practice Plan Income				19	\$2,361,084	\$458,808										19	\$2,361,084	\$458,808
Poison Center Income							5	\$805,580	\$351,763							5	\$805,580	\$351,763
Auxiliary & Other Business Income										9	\$1,222,590	\$480,426				9	\$1,222,590	\$480,426
Non-Research Business Income													22	\$3,782,827	\$396,715	22	\$3,782,827	\$396,715
Subtotal (Rollover and Annual Revenue)	42	\$4,107,645	\$448,586	20	\$3,432,887	\$798,515	7	\$2,411,931	\$2,210,754	10	\$1,807,685	\$343,600	22	\$5,698,654	\$1,166,995			
Subtotal (Resources Section Items)		•	•		•	•		•								54	\$7,435,363	\$1,215,217

Section I: Revenues (continued)						
	Table	1(d) - RESEARCH 8	k TOTAL			
Annual Operational & Business Income Available to Spend	N	Mean Research Revenues	Median Research Revenues	N	Mean Annual Operational, Business, Research Revenues	Median Annual Operational, Business, Research Revenues
PRIOR YEAR ROLL OVER OF BALANCES	IN	Revenues	Revenues	46		
DIRECT OPERATIONAL SUPPORT				46	\$13,112,497	\$6,841,762
State, Campus Allocations				58	\$8,598,372	\$8,277,877
Tuition & College Fees				54	\$6,775,739	\$4,604,781
Other Miscellaneous Revenues				36	\$1.511.353	\$214,541
OTHER OPERATIONAL SUPPORT					+-//	
Endowment Income/Return				54	\$1,111,580	\$435,843
Development/Gifts				60	\$851,537	\$354,745
Indirect Research Return				55	\$1,026,878	\$679,578
Reserves				9	\$1,930,560	\$1,669,651
Special/Other Allocations				28	\$1,480,250	\$811,675
BUSINESS INCOME						•
Professional Sales & Service Income				41	\$2,991,024	\$358,267
Practice Plan Income				19	\$2,361,084	\$458,808
Poison Center Income				5	\$805,580	\$351,763
Auxiliary & Other Business Income				9	\$1,222,590	\$480,426
Non-Research Business Income				22	\$3,782,827	\$396,715
RESEARCH						
Research Revenues	64	\$9,102,574	\$6,659,663	64	\$9,102,574	\$6,659,663
Subtotal (Rollover and Annual Revenue)						
Subtotal (Resources Section Items)	64	\$9,102,574	\$6,659,663	64	\$40,576,682	\$27,702,306

Section II: Expenditures			
Annual Operational & Business Expenditures	N	Mean	Median
PERSONNEL EXPENDITURES			
Regular Faculty Salary	64	\$7,724,576	\$6,733,476
All Other Salary Expense	64	\$6,015,566	\$4,729,942
Does your school/college pay for major fringe benefits? If			
yes, enter total cost of benefits	59	\$3,821,713	\$3,188,933
OPERATIONAL EXPENDITURES			
Non Capital	62	\$8,895,689	\$5,317,635
Capital (not construction)	49	\$799,770	\$447,471
Construction & Renovation	17	\$713,612	\$327,248
Subtotal Expenditures	64	\$26,682,859	\$20,800,678
Total Resources-Expenditure Balance	64	\$13,893,823	\$6,221,574

Section III: Research Expenditures			
Grants & Contracts			
Annual Research Expenditures	N	Mean	Median
Federal NIH	58	\$5,060,391	\$3,709,535
Federal Other	53	\$1,909,777	\$998,081
State	47	\$1,489,735	\$506,398
Corporate & Industry	49	\$1,046,426	\$449,779
Foundation & Non Profits	50	\$833,721	\$332,971
Other	35	\$332,122	\$95,400
Total Annual Research Expenditures	64	\$9,102,574	\$6,659,663

Section IV: FY 2020-21 Key Administrative/Fi	inancial Qu	uestions	
1) COLLEGE/CAMPUS BUDGET PROCESS:			
Totally self-reliant on the funds which I am able to generate			
and all of which I keep	N =	3	
Totally self-reliant on funds I generate but a portion of which			
are returned/given back to (or taxed by) the			
campus/university	N =	5	
Reliant on funds I generate combined with a state (or private			
university) supplemental allocation all of which I keep	N =	10	
Reliant on funds I generate combined with a state (or private university) supplemental allocation some of which is			
returned/given to (or taxed by) the campus/university	N =	43	
Other	N =	3	

2. START-UP PACKAGES									
Basic Science	N	Mean Average Startup Package Expense ^a	Median Average Startup Package Expense	N	Mean Average Renovation Costs (if applicable)	Median Average Renovation Costs (if applicable)	N	Does Startup I Subs	nclude Housing idy? ^b
Tenure/Tenure Track								Yes	No
Assistant Professor	12	\$549,428	\$625,000	1			12		N = 12
Associate Professor	6	\$647,917	\$615,000	0			6		N = 6
Professor	3			0			3		N = 3
Research Non Tenure Track			1						
Assistant Professor Associate Professor	0			0			1 1		N = 1
	0			0			1		N = 1 N = 1
Professor	U						1		N = 1
Teaching Non Tenure Track									
Instructor/Lecturer	1		1	0			1		N = 1
Assistant Professor	0			0			0		14 - 1
Associate Professor	0			0			1		N = 1
Professor	1			0			1		N = 1
Translational Research	N	Mean Average Startup Package Expense ^a	Median Average Startup Package Expense	N	Mean Average Renovation Costs (if applicable)	Median Average Renovation Costs (if applicable)	N	Subs	nclude Housing
Tenure/Tenure Track								Yes	No
Assistant Professor	3			0			5		N = 5
Associate Professor	2			0			2		N = 2
Professor	2			1			2		N = 2
Research Non Tenure Track			ı				•		ı
Assistant Professor	0			0			0		
Associate Professor Professor	0			0			0		
Teaching Non Tenure Track	U								
Instructor/Lecturer	0			0			0		
Assistant Professor	0			0			0		
Associate Professor	0			0			0		
Professor	0			0			0		
Clinical/Pharmacy Practice	N	Mean Average Startup Package	Median Average Startup Package	N	Mean Average Renovation Costs	Median Average Renovation Costs	N		nclude Housing
		Expense ^a	Expense		(if applicable)	(if applicable)		Subs	idy? ^b
Tenure/Tenure Track		Expense*	Expense		(if applicable)	(if applicable)			
Tenure/Tenure Track Assistant Professor	9		·	0	(if applicable)	(if applicable)	9	Yes	No N = 9
Assistant Professor		\$103,311	\$50,000		(if applicable)	(if applicable)			No N = 9
Assistant Professor Associate Professor	2		·	0	(if applicable)	(if applicable)	2	Yes	No
Assistant Professor Associate Professor Professor			·		(if applicable)	(if applicable)			No N = 9
Assistant Professor Associate Professor Professor Research Non Tenure Track	1	\$103,311	\$50,000	0	(if applicable)	(if applicable)	2	Yes	No N = 9 N = 2
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor	2 1 22		·	0	(if applicable)	(if applicable)	1	Yes	No N = 9
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor	2 1 22 0	\$103,311	\$50,000	0 0 0	(if applicable)	(if applicable)	1 0	Yes	No N = 9 N = 2
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor	2 1 22	\$103,311	\$50,000	0	(if applicable)	(if applicable)	1	Yes	No N = 9 N = 2
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track	2 1 22 0 0	\$103,311	\$50,000	0 0 0 0	(if applicable)	(if applicable)	1 0 0	Yes	No N = 9 N = 2
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Recturer	2 1 22 0 0	\$103,311	\$50,000	0 0 0 0 0	(if applicable)	(if applicable)	1 0 0	Yes	No N = 9 N = 2 N = 1
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor	2 1 22 0 0 0	\$103,311	\$50,000	0 0 0 0 0	(if applicable)	(if applicable)	1 0 0 1 6	Yes	No N = 9 N = 2 N = 1 N = 1 N = 6
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Professor Instructor/Lecturer Assistant Professor Associate Professor Associate Professor	2 1 22 0 0 1 6	\$103,311	\$50,000	0 0 0 0 0	(if applicable)	(if applicable)	1 0 0 1 6 2	Yes	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor	2 1 22 0 0 0	\$103,311	\$50,000	0 0 0 0 0	(if applicable)	(if applicable)	1 0 0 1 6	Yes	No N = 9 N = 2 N = 1 N = 1 N = 6
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Sociate Professor Professor Associate Professor Professor	2 1 22 0 0 1 6	\$103,311	\$50,000	0 0 0 0 0	(if applicable) Mean Average Renovation Costs (if applicable)	(if applicable) Median Average Renovation Costs (if applicable)	1 0 0 1 6 2	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Professor Reaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor	2 1 22 0 0 0 1 6 2 1	\$103,311 \$410 \$12,500 Mean Average Startup Package	\$50,000 \$363 \$12,500 Median Average Startup Package	0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 1 6 2	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Professor Professor Raskistant Professor Associate Professor Associate Professor Associate Professor Professor Associate Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor	2 1 22 0 0 0 1 6 2 1	\$103,311 \$410 \$12,500 Mean Average Startup Package	\$50,000 \$363 \$12,500 Median Average Startup Package	0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 1 6 2	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 1 N = 0 N = 1 N = 0 N = 5 N = 5 N = 5 N = 9 N = 5 N = 9 N = 9 N = 5 N = 9 N = 9 N = 9 N = 5 N = 9
Assistant Professor Associate Professor Professor Professor Professor Associate Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Social Administrative Sciences Tenure/Tenure Track	2 1 22 0 0 0 1 6 2 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 0 1 6 2 1	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 Notude Housing idy? ^b
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Professor Professor Raskistant Professor Associate Professor Associate Professor Associate Professor Professor Associate Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor	2 1 1 22 0 0 0 1 1 6 6 2 1 1 N N	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 1 6 2 1	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 1 N = 0 N = 1 N = 0 N = 5 N = 5 N = 5 N = 9 N = 5 N = 9 N = 9 N = 5 N = 9
Assistant Professor Associate Professor Professor Professor Professor Professor Research Non Tenure Track Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor Professor Associate Professor Associate Professor Professor Associate Professor Associate Professor Professor	2 1 1 22 0 0 0 0 1 6 2 1 1 N N S 5 1 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 0 1 6 2 1	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 1 N = 0 N = 1 N = 0 N = 5 N = 5 N = 5 N = 9 N = 5 N = 9 N = 9 N = 5 N = 9
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Foressor Associate Professor Professor Associate Professor Associate Professor Professor	2 1 1 22 0 0 0 0 1 6 2 1 1 N N S 5 1 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 0 1 6 2 1	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 Include Housing idy? ^b No N = 5
Assistant Professor Associate Professor Professor Professor Professor Professor Associate Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Research Non Tenure Track Rassociate Professor Professor Research Non Tenure Track Rassistant Professor Professor	2 1 1 22 0 0 0 1 6 6 2 1 1 N N 1 5 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 0 1 1 6 6 2 1 1 N N 5 1 1 0 0 1 1	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 1 N = 0 N = 1 N = 1 N = 1
Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Research Non Tenure Track Assistant Professor	2 1 2 2 0 0 0 1 1 6 2 2 1 1 N N N 1 5 1 0 0 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 0 1 1 6 6 2 1 1 N N 1 5 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 nclude Housing iddy? No N = 5 N = 1
Assistant Professor Associate Professor Professor Professor Professor Professor Associate Professor Associate Professor Teaching Mon Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Associate Professor Professor Associate Professor Associate Professor Professor Associate Professor	2 1 1 22 0 0 0 1 6 6 2 1 1 N N 1 5 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 0 1 1 6 6 2 1 1 N N 5 1 1 0 0 1 1	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 1 N = 0 N = 1 N = 1 N = 1
Assistant Professor Associate Professor Professor Professor Professor Associate Professor Professor Teaching Non Tenure Track Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Research Non Tenure Track Assistant Professor Professor Research Non Tenure Track Assistant Professor Professor Associate Professor Professor Professor Professor Professor Professor	2 2 2 0 0 0 1 6 6 2 1 1 N N 1 5 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 1 1 1 0 0 0 0 0 0 0 0 0 0 0	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 nclude Housing idy? ^b No N = 5 N = 1
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Sociale Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Professor Research Non Tenure Track Assistant Professor Professor Research Non Tenure Track Assistant Professor Professor Research Non Tenure Track Instructor/Lecturer	2 1 2 2 0 0 0 1 1 6 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 0 1 6 2 1 1 N S 5 1 0 0 0	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1 N = 5 N = 1
Assistant Professor Associate Professor Professor Professor Professor Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Professor Associate Professor Professor Associate Professor Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Teaching Non Tenure Track Assistant Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor	2 1 2 2 0 0 0 1 1 6 2 1 1 1 1 1 0 0 0 0 0 0 2 2	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 1 1 1 0 0 0 0 1 1 1 3 3 3 3	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1 N = 1
Assistant Professor Associate Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Sociate Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor	2 1 2 2 0 0 0 1 1 6 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$103,311 \$410 \$12,500 Mean Average Startup Package Expense*	\$363 \$363 \$12,500 Median Average Expense	0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 0 0 0 1 6 2 1 1 N N S 5 1 0 0 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 1 N = 1 N = 5 N = 1 N = 1 N = 1 N = 1 N = 1 N = 3 N = 1 N = 1 N = 3 N = 1
Assistant Professor Associate Professor Professor Professor Professor Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Social Administrative Sciences Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Professor Professor Professor Professor Teach Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor	2 1 2 2 0 0 0 0 1 1 6 6 2 1 1 N N	\$103,311 \$410 \$12,500 Mean Average Expense* \$85,767	\$363 \$363 \$12,500 Median Average Expense \$60,000	0 0 0 0 0 0 0 0 0 0 0	Mean Average Renovation Costs	Median Average Renovation Costs	2 1 1 0 0 0 1 1 1 0 0 0 0 1 1 1 3 3 3 3	Yes N = 1 Does Startup I	No N = 9 N = 2 N = 1 N = 1 N = 6 N = 2 N = 1 nclude Housing idy2 ^b No N = 5 N = 1 N = 1 N = 1 N = 1

a: Only includes funds given to start-up research (e.g. dedicated research assistant, dedicated research equipment) versus teaching

b: Total N may exceed reported Ns under 'Average Startup Package Expenses' because of extraneous selections by institutions

3. MASTER'S/Ph.D. STUDENT SUPPORT												
	N	Mean % Students with Waivers ^b	Students with	N	Mean Average Stipend ^c	Median Average Stipend ^c						
		with Waivers ^b Students with N			(\$)/Student	(\$)/Student						
Master's Students	18	57%	48%	18	\$17,355	\$18,727						
Ph.D. Students	42	82%	96%	45	\$24,817	\$25,000						

b: Waivers are the amount of tuition billed to the student and subsequently waived as unrealized revenue to the college/school c: Stipends are the amounts paid directly to student in return for an academic assistantship in your college/school

4. RESIDENT AND FELLOWSHIP POSITIONS (accredited in yo	our school/coll	ege)											
harm.D.													
	N	Mean \$ (salary support)	Median \$ (salary support)	N	Mean FTEs	Median FTEs	N	Mean \$/FTE	Median \$/FTE				
Pharm.D. Residents paid by your college/school	38	\$316,229	\$130,759	38	7	3	38	\$42,581	\$46,000				
Pharm.D. Residents paid by another entity (e.g. Poison Control Center with a separate budget)	26	\$410,339	\$181,949	26	9	4	26	\$44,711	\$46,313				
Pharm.D. Fellows	18	\$241,351	\$176,813	18	7	3	18	\$49,889	\$50,000				

M.S./Ph.D.									
M.S./Ph.D. Post-Degree Fellows	N	Mean \$ (salary support)	Median \$ (salary support)	N	Mean FTEs	Median FTEs	N	Mean \$/FTE	Median \$/FTE
Basic Science	27	\$783,521	\$433,541	27	19	8	27	\$44,077	\$45,112
Social/Administrative	10	\$254,162	\$116,331	10	6	2	10	\$45,139	\$50,869

5. PAYMENTS FOR PRECEPTORS (non-employees of your sch	ool/college)														
															Median
			Median Total #					Mean Average \$	Median Average \$		Mean Minimum	Median Minimum		Mean Maximum	Maximum
		Mean Total # Zero	Zero Cost		Mean Total # Paid	Median Total #		Cost/Paid	Cost/Paid		Payment (\$) per	Payment (\$) per		Payment (\$) per	Payment (\$) per
	N	Cost Rotations**	Rotations**	N	Rotations**	Paid Rotations**	N	Rotation	Rotation	N	Paid Rotation	Paid Rotation	N	Paid Rotation	Paid Rotation
IPPE Rotations	58	346	233	51	64	0	23	\$296	\$300	22	\$265	\$275	22	\$410	\$363
APPE Rotations	58	555	454	53	277	178	38	\$583	\$500	38	\$459	\$500	38	\$1,071	\$556

**Values of zero are included in these calculations.

6. COVID-19: INSTRUCTIONAL PLAN What was your institution's Spring 2021 instructional plan at	
the end of the Spring term?	N
Fully remote	11
Hybrid/blended learning (both in-person and remote	
instruction)	46
Fully in-person	7
Other (please specify)	0

7. COVID-19: COLLEGE/SCHOOL BUDGET CUTS:	
For FY 2020-21, did your school/college of pharmacy make	
budget cuts due to the COVID-19 pandemic?	N
Yes	32
No	32

8. COVID-19: FINANCIAL IMPLICATIONS/ACTIVITIES:	
In what areas of your college/school's budget have there	
been COVID-19 related financial implications?	N
Facilities	
Slow or stop capital projects	22
Changes in space management	36
Closing and reopening of laboratories	34
Human Resources	
Eliminated vacant positions (administrators, faculty, and/or	
staff)	18
Eliminated existing positions (administrators, faculty,	
and/or staff)	6
Furloughed employees (administrators, faculty, and/or	
staff)	8
Decreased salaries of administrators, faculty, and/or staff	
(elimination or delay of salary increases, or special merit	
pay)	10
Increased salaries of administrators., faculty, and/or staff	
(merit awards or overcompensation pay)	10
Reduction of benefits or increased employee contributions	
to benefits	2
Promoted early retirement and/or voluntary separation	11
Hiring freezes	35
Tenure changes (rollback or pausing of tenure decisions)	16
Curriculum, Instruction, and Programmatic	
Increased costs associated with online education for	
curriculum	35
Provided additional support to students (scholarships,	
reduction of student fees, laptops/hot spots)	36
Eliminated programs	0
Operational Budget	
Food	58
Food/Meals	51
Celebrations (i.e. graduation ceremony expenses,	
departmental celebrations, etc…)	53
Additional Funding	
Utilized cash reserves	10
Other	
Other	4

9. COVID-19: VACCINATION EFFORTS	
My college/school used its own financial resources for	
vaccination efforts	N
Yes	23
No	40
My college/school was able to collect revenues for	
vaccination efforts	N
Yes	12
No	49
My college/school was given allocations from the university	
for vaccination efforts	N
Yes	11
No	52

10. COVID-19: VACCINATION POLICIES	
Did your university or college/school mandate vaccination?	
	N
Yes	32
No	32
Did your university or college/school mandate vaccination?	
	N
Yes	28
No	36