



## **SUMMARY OF FINANCIAL DATA - FISCAL YEAR 2014-15**

## PRIVATE SCHOOL REPORT (includes all participating private schools at full enrollment)

Data were submitted for 47 colleges and schools of pharmacy.

Values of 0.00 reported by individual schools for specific line items were considered as missing values and not used in calculations unless otherwise noted. Each line of this report is independent of all others.

Section I: Revenues																
				Tab	le 1(a) - DIRECT OPERATIO	ONAL SUPPORT										
Annual Operational & Business Income Available		Mean State, Campus	Median State.		Mean Tuition & College	Median Tuition & College		Mean Other Miscellaneous	Median Other Miscellaneous		Mean Subtotal, Direct Operational					
to Spend	N		Campus Allocations	N	Fees	Fees	N	Revenues	Revenues	N	Support	Support				
PRIOR YEAR ROLL OVER OF BALANCES	0		zzpzz : mocations	1	. 203	. 365	2			2	при	22,0011	i e	†		i e
State, Campus Allocations	18	\$7,087,798	\$5,137,714							18	\$7,087,798	\$5,137,714				
Tuition & College Fees				36	\$16,934,093	\$12,639,270				36	\$16,934,093	\$12,639,270				
Other Miscellaneous Revenues							21	\$162,745	\$73,909	21	\$162,745	\$73,909				
Subtotal (Rollover and Annual Revenue)	18	\$7,087,798	\$5,137,714	36	\$16,939,303	\$12,639,270	22	\$160,211	\$68,378							
Subtotal (Resources Section Items)										46	\$16,106,954	\$12,520,935				

Section I: Revenues (continued)																		
						Ta	ble 1(b) - OTHE	R OPERATIONAL SU	PPORT									
			Median											Mean	Median			Median Subtotal,
Annual Operational & Business Income Available		Mean Endowment			Mean Development	Median Development								Special/Other	Special/Other		Other Operational	Other Operational
to Spend	N	Income or Return		N	Funds & Gifts Received	Funds & Gifts Received	N	Research Return	Research Return	N	Mean Reserves	Median Reserves	N	Allocations	Allocations	N	Support	Support
PRIOR YEAR ROLL OVER OF BALANCES	8	\$330,800	\$161,069	8	\$1,117,567	\$839,657	4	\$71,238	\$5,218	4	\$4,773,183	\$4,796,018	3			16	\$2,418,413	\$452,792
Endowment Income/Return	27	\$343,486	\$148,300													27	\$343,486	\$148,300
Development/Gifts	Į.			37	\$372,484	\$111,060										37	\$372,484	\$111,060
Indirect Research Return							18	\$271,553	\$50,412							18	\$271,553	\$50,412
Reserves										4	\$947,882	\$744,141				4	\$947,882	\$744,141
Special/Other Allocations													6	\$9,744,862	\$840,235	6	\$9,744,862	\$840,235
Subtotal (Rollover and Annual Revenue)	27	\$441,501	\$170,011	37	\$614,120	\$158,436	18	\$287,384	\$50,412	6	\$3,814,043	\$1,067,698	9	\$7,355,462	\$273,739			
Subtotal (Resources Section Items)		, and the second														39	\$3,305,110	\$322,344

Section I: Revenues (continued)																		
(1000)							Table 1(c)	- BUSINESS INCOME										
								Mean Poison	Median Poison					Mean Non-	Median Non-			
Annual Operational & Business Income Available		Mean Sales &	Median Sales &		Mean Practice Plan	Median Practice Plan		Control Center	Control Center		Mean Auxiliary	Median Auxiliary		Research Business	Research Business		Mean Subtotal,	Median Subtotal,
to Spend	N	Service Income	Service Income	N	Income	Income	N	Revenue	Revenue	N	Business Income	Business Income	N	Revenues	Revenues	N	Business Income	Business Income
PRIOR YEAR ROLL OVER OF BALANCES	2			0			0			0			0			2		
DIRECT OPERATIONAL SUPPORT																		
State, Campus Allocations							0									0		
BUSINESS INCOME				_														
Professional Sales & Service Income	16	\$420,632	\$75,285				_									16	\$420,632	\$75,285
Practice Plan Income			•	3												3		
Poison Center Income							0									0		
Auxiliary & Other Business Income										2						2		
Non-Research Business Income													6	\$3,708,894	\$14,656	6	\$3,708,894	\$14,656
Subtotal (Rollover and Annual Revenue)	16	\$421,414	\$75,285	3			0			2			6	\$3,708,894	\$14,656		, and the second	
Subtotal (Resources Section Items)																19	\$1,789,112	\$74,984

Section I: Revenues (continued)															
( aca)		Table 1(d) - RES	EARCH & TOTAL												
															l .
					Mean Annual	Median Annual									l .
Annual Operational & Business Income Available		Mean Research	Median Research		Operational, Business,	Operational, Business,									l .
to Spend	N	Revenues	Revenues	N	Research Revenues	Research Revenues									l .
PRIOR YEAR ROLL OVER OF BALANCES				16	\$2,437,603	\$452,792									
DIRECT OPERATIONAL SUPPORT State, Campus Allocations				18	\$7,087,798	\$5,137,714					-				
Tuition & College Fees	}			36	\$16,934,093	\$12,639,270					1	-			
Other Miscellaneous Revenues				21	\$162,745	\$73,909									
OTHER OPERATIONAL SUPPORT															
Endowment Income/Return				37	\$343,486 \$372,484	\$148,300	$\longrightarrow$								
Development/Gifts Indirect Research Return				18	\$372,484	\$111,060 \$50,412									
Reserves				4	\$947,882	\$744,141									
Special/Other Allocations	İ			6	\$9,744,862	\$840,235									
BUSINESS INCOME															
Professional Sales & Service Income Practice Plan Income				16	\$420,632	\$75,285	-		-		-	-	-	-	<b>——</b>
Practice Plan Income Poison Center Income				0	1		<del></del>				1	<del>                                     </del>		<del>                                     </del>	
Auxiliary & Other Business Income				2	1										
Non-Research Business Income				6	\$3,708,894	\$14,656									
RESEARCH	27	A 440 FFC	1 4470.000		A 440 550	4470.000	-								
Research Revenues Subtotal (Rollover and Annual Revenue)	37	\$1,142,559	\$172,200	37	\$1,142,559	\$172,200	-		-		-	-	-	-	<b>——</b>
Subtotal (Resources Section Items)	37	\$1,142,559	\$172,200	47	\$20,341,050	\$12,916,765									
,		1 +-/	1 4-1-2/2-11		1 1-1/0 1-/000	1 1-1//									
Section II: Expenditures Annual Operational & Business Expenditures	N	Mean	Median												
PERSONNEL EXPENDITURES	N	Iviean	Median								-				
Regular Faculty Salary	44	\$4,763,951	\$4,138,487												
All Other Salary Expense	42	\$1,917,251	\$1,027,678												
															1
Does your school/college pay for major fringe benefits? If yes, enter total cost of benefits	42	\$1,792,035	\$1,170,443												1
OPERATIONAL EXPENDITURES	42	\$1,792,035	\$1,170,443								1				
Non Capital	42	\$4,017,599	\$2,158,043												
Capital (not construction)	29	\$292,085	\$124,284												
Construction & Renovation	14	\$3,497,109	\$233,097												
Subtotal Expenditures  Total Resources-Expenditure Balance	45 47	\$13,351,963 \$7,557,257	\$9,265,317 \$4,211,940	-							-				
Total Resources-expenditure balance	47	\$1,551,251	34,211,540		<u>l</u>	l .									
Section III: Research Expenditures															
Grants & Contracts Annual Research Expenditures	N	Mean	Median	_	-				-		-	<del>                                     </del>	-	<del>                                     </del>	
Annual Research Expenditures Federal NIH	N 22	\$1,037,628	\$105,642		1		<del></del>				1	<del>                                     </del>		<del>                                     </del>	
Federal Other	13	\$616,263	\$66,559		1										
State	11	\$137,625	\$27,766												
Corporate & Industry	21	\$294,750	\$85,820	-			$\vdash$				-				
Foundation & Non Profits Other	18 15	\$113,698 \$120,683	\$41,349 \$60,000				$\vdash$								
Total Annual Research Expenditures	38	\$1,115,781	\$168,080												
Costion IV: FV 2014 1F Vov. Advisor	rativa /Fir	sial Ouastia													
Section IV: FY 2014-15 Key Administ  1. COLLEGE/CAMPUS BUDGET PROCESS:	rative/Finan	ciai Questions													
Totally self-reliant on the funds which I am able															
to generate and all of which I keep	N =	2												1	1
Totally self-reliant on funds I generate but a															
portion of which are returned/given back to (or	l														1
taxed by) the campus/university Reliant on funds I generate combined with a	N =	20		-	-		_		-		-	-	<del>                                     </del>	<del>                                     </del>	<u> </u>
state (or private university) supplemental															1
allocation all of which I keep	N =	1													1
Reliant on funds I generate combined with a			İ		İ				İ	İ					
state (or private university) supplemental															1
allocation some of which is returned/given to (or	N =	,													1
taxed by) the campus/university Other	N =	7			+		$\vdash$								
Other	14 -													 	

2. START-UP PACKAGES																	
El STAIN OF FACINGES																	
		Mean Average	Median Average		Mean Average	Median Average											
		Startup Package	Startup Package		Renovation Costs	Renovation Costs		Does Startup	nclude Housing								
Basic Science	N	Expense <sup>a</sup>	Expense	N	(if applicable)	(if applicable)	N	Sub	sidy?								
Tenure/Tenure Track								Yes	No			1					
Assistant Professor	9	\$162,861		3			6		N = 6								
Associate Professor	6			2			6		N = 6								
Professor	5	\$107,500	\$100,000	2			4										
Research Non Tenure Track																	
Assistant Professor	5	\$22,167	\$13,333				5		N = 5								
Associate Professor	3						3										
Professor	1				)		1										
Teaching Non Tenure Track						1											
Instructor/Lecturer	1 1	A7 400	AE 000				1 1					1					
Assistant Professor	5	\$7,100					5		N = 5 N = 5			-					
Associate Professor Professor	5	\$7,100 \$8,100			-		5		N = 5			_					
Professor	3	\$8,100	\$5,000	1			3		IN = 2								
		Mean Average	Median Average		Mean Average	Median Average											
		Startup Package	Startup Package		Renovation Costs	Renovation Costs		Does Startun	nclude Housing			1					
Translational Research	l N	Expense <sup>a</sup>	Expense	N	(if applicable)	(if applicable)	l N		sidy?			1					
Tenure/Tenure Track	IN .	Expense	Expense	IV	(ii applicable)	(п аррпсавіе)	l N	Yes	No.			+					
Assistant Professor	1						1 1	res	NU			+					
Associate Professor	1 2				+		1 2									-	
Professor Professor	1 1	<del>                                     </del>			<del>                                     </del>		1 1	<b>-</b>	<b>-</b>		<b>-</b>	<del>                                     </del>	<b>-</b>	<del>                                     </del>	<del>                                     </del>	-	
Research Non Tenure Track	<u> </u>			-	1						<b>-</b>	<del>                                     </del>	<b>-</b>	<del>                                     </del>	<del>                                     </del>	-	
Assistant Professor	0	I	1		nl	I	Ι ο	l .	T T			1					
Associate Professor	1 0						1 0					1					
Professor	1				1		1					1					
Teaching Non Tenure Track					1							1					
Instructor/Lecturer	0				ol .		I 0					1					
Assistant Professor	1						1										
Associate Professor	1						1										
Professor	1																
				(	ol		1										
110103301	1						1										
11010301	1	Mean Average	Median Average	(	Mean Average	Median Average	1										
110163301	1	Mean Average Startup Package	Median Average Startup Package	(	Mean Average Renovation Costs	Median Average Renovation Costs	1	Does Startup	nclude Housing								
	N N	Startup Package	Startup Package	N C	Renovation Costs	Renovation Costs	N 1		nclude Housing								
Clinical/Pharmacy Practice Tenure/Tenure Track	N			N			N 1		nclude Housing sidy?								
Clinical/Pharmacy Practice	N 2	Startup Package Expense <sup>a</sup>	Startup Package	N 2	Renovation Costs	Renovation Costs	N 2	Sub Yes	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor		Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2	Renovation Costs (if applicable)	Renovation Costs		Yes	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track	2	Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs	2	Yes Sub	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor	2	Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes Sub	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor	2	Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes Sub	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor	2	Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2 2 2 2 C C C C	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes Sub	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor	2 2 3 3	Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2 2 2 2 C C C C C C C C C C C C C	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes Sub	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track	2 2 2 3 3 1 1 2 2	Startup Package Expense <sup>a</sup>	Startup Package	N 2 2 2 2 2 2 C C C C C C C C C C C C C	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes Sub	sidy?								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer	2 2 2 3 3	Startup Package Expense	Startup Package Expense	N 2 2 2 2 2 2 C C C C C C C C C C C C C	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes Sub	No								
Clinical/Pharmacy Practice  Tenure/Tenure Track  Assistant Professor  Associate Professor  Professor  Research Non Tenure Track  Assistant Professor  Associate Professor  Teaching Non Tenure Track  Instructor/Lecturer  Assistant Professor	2 2 2 3 3 1 1 2 2	Startup Package Expense	Startup Package Expense	N 2 2 2 2 2 2 C C C C C C 1 1	Renovation Costs (if applicable)	Renovation Costs	2 2 2 2 1 1 1 0	Yes	No No No No No No No No No No No No No N								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor	2 2 2 3 3 1 1 2 2	Startup Package Expense	Startup Package Expense	N 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs	2 2	Yes	No								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor	2 2 2 3 3 1 1 2 2	Startup Package Expense	Startup Package Expense	N 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs	2 2 2 2 1 1 1 0	Yes	No No No No No No No No No No No No No N								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor	2 2 2 3 3 1 1 2 2	Startup Package Expense*	Startup Package Expense  S5,000  S5,000	N 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs (if applicable)	2 2 2 2 1 1 1 0	Yes	No No No No No No No No No No No No No N								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor	2 2 2 3 3 1 1 2 2	Startup Package Expense*  S6,143 S7,100  Mean Average	Startup Package Expense  S5,000 S5,000 Median Average	N 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Renovation Costs (if applicable)	Renovation Costs (if applicable)	2 2 2 2 1 1 1 0	Yes	No No No No No No No No No No No No No N								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Professor Professor	2 2 2 3 3 3 1 2 2 0 0 0 2 2 7 5 5 3 3 3	Startup Package Expense*  S6,143 S7,100  Mean Average Startup Package	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup	No No No No No No No No No No No No No N								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Professor Professor Professor Professor Professor	2 2 2 3 3 1 1 2 2	Startup Package Expense*  S6,143 S7,100  Mean Average	Startup Package Expense  S5,000 S5,000 Median Average	N 2 2 2 2 2 2 C C C C C C C C N N N N N	Renovation Costs (if applicable)	Renovation Costs (if applicable)	2 2 2 2 1 1 1 0	Yes  Does Startup  Sub	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Associate Professor Professor Professor	2 2 2 3 3 3 1 2 2 0 0 0 2 2 7 5 5 3 3 3	Startup Package Expense*  S6,143 S7,100  Mean Average Startup Package	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup   Sub	No No No No No No No No No No No No No N								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Professor Associate Professor Professor Associate Professor Professor	2 2 2 3 3 3 1 2 2 0 0 0 2 2 7 5 5 3 3 3	Startup Package Expense*  S6,143 S7,100  Mean Average Startup Package	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup   Sub	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor	2 2 3 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143 S7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup   Sub	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Associate Professor Professor	2 2 2 3 3 3 1 2 2 0 0 0 2 2 7 5 5 3 3 3	Startup Package Expense*  S6,143 S7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup   Sub	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Professor  Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Associate Professor Professor Professor Research Non Tenure Track Research Non Tenure Track Research Non Tenure Track Research Non Tenure Track	2 2 3 3 1 2 2 0 0 1 2 7 7 5 5 3 3 N N 3 3 3 2 2	Startup Package Expense*  S6,143  S7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup   Sub	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor Research Non Tenure Track Assistant Professor	2 2 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Yes  Does Startup   Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Associate Professor Associate Professor Associate Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor  Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor	2 2 3 3 1 2 2 0 0 1 2 7 7 5 5 3 3 N N 3 3 3 2 2	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 1 1 1 1 0 0 1 1 7 7 5 5 3 3	Yes  Does Startup   Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Professor  Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Professor Associate Professor Professor Associate Professor Professor	2 2 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Yes  Does Startup   Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Research Non Tenure Track Assistant Professor Professor Professor Professor Professor Teaching Non Tenure Track	2 2 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Yes  Does Startup   Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Associate Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Associate Professor Social Administrative Sciences Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Professor Professor Professor Professor Professor Professor Professor Professor Professor Professor Teaching Non Tenure Track Assistant Professor Teaching Non Tenure Track Tenure/Tenure Track Tenure/Tenure Track Tenure/Tenure Track Tenure/Tenure Track Tenure/Tenure Track Tenure/	2 2 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	C C C 1 1 1 1	Renovation Costs (if applicable)  Mean Average Renovation Costs	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Yes  Does Startup   Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor  Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Research Non Tenure Track Assistant Professor Professor Professor Tenure/Tenure Track Assistant Professor Associate Professor Professor Tenure/Tenure Track Assistant Professor Professor Tenure/Tenure Track Assistant Professor Professor Tenure Track Assistant Professor Professor Tesching Non Tenure Track Instructor/Lecturer Assistant Professor	2 2 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	2 2 2 2 C C C C C C C C C C C C C C C C	Renovation Costs (if applicable)  Mean Average Renovation Costs (if applicable)	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 1 1 1 1 1 1 7 7 7 5 3 3 3 8 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Ves  Does Startup Sub Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Associate Professor Professor Teaching Non Tenure Track Assistant Professor Professor Teaching Ton Tenure Track Instructor/Lecturer Assistant Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor	2 2 3 3 1 1 2 2 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	Startup Package Expense*  S6,143  \$7,100  Mean Average Startup Package Expense*	Startup Package Expense  S5.000 S5.000 S5.000 S5.000 S5.000	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Renovation Costs (if applicable)  Mean Average Renovation Costs (if applicable)	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 1 1 1 1 1 1 0 0 1 1 1 1 1 1	Yes  Does Startup Yes	No  No  N = 7 N = 5 N = 5 N = 5								
Clinical/Pharmacy Practice Tenure/Tenure Track Assistant Professor Associate Professor Professor Research Non Tenure Track Assistant Professor Professor Teaching Non Tenure Track Instructor/Lecturer Assistant Professor Professor  Social Administrative Sciences Tenure/Tenure Track Assistant Professor Professor Research Non Tenure Track Assistant Professor Professor Professor Tenure/Tenure Track Assistant Professor Associate Professor Professor Tenure/Tenure Track Assistant Professor Professor Tenure/Tenure Track Assistant Professor Professor Tenure Track Assistant Professor Professor Tesching Non Tenure Track Instructor/Lecturer Assistant Professor	2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Startup Package Expense*  S6,143 S7,100  Mean Average Startup Package Expense*	Startup Package Expense  \$5,000 \$5,000 \$5,000  Median Average Startup Package Expense	2 2 2 2 2 2 2 2 2 2 2 3 3 3 3 3 3 3 3 3	Renovation Costs (if applicable)  Mean Average Renovation Costs (if applicable)	Renovation Costs (if applicable)  Median Average Renovation Costs	2 2 2 2 2 2 1 1 1 1 1 1 7 7 7 5 3 3 3 8 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Yes  Does Startup Yes	No  No  N = 7 N = 5 N = 5 N = 5								

. MASTER'S/Ph.D. STUDENT SUPPORT																	
			Median % Students			Median Average Stipend <sup>c</sup>											
	N	with Waivers <sup>b</sup>	with Waivers <sup>b</sup>	N	(\$)/Student	(\$)/Student											
ster's Students	7	52%		7	\$11,819												
D. Students		61%		9	\$20,268	\$21,000											
aivers are the amount of tuition billed to the					ol	•										-	
tipends are the amounts paid directly to studer	nt in return for an	academic assistantshi	ip in your college/schoo	ol													
ESIDENT AND FELLOWSHIP POSITIONS (accred	dited in your scho	ol/college)															
rm.D.																	
		Mean \$ (salary	Median \$ (salary														
	N	support)	support)	N	Mean FTEs	Median FTEs	N	Mean \$/FTE	Median \$/FTE								
arm.D. Residents paid by your college/school	32	\$150,253	\$120,750	32		3	32	\$45,891	\$43,291								
rm.D. Residents paid by another entity (e.g.																	
ison Control Center with a separate budget)	14			14		1 2	14	\$47,301									
arm.D. Fellows	12			12		3 2	12										
al Pharm.D. Residents/Fellows	17	\$304,493	\$160,000	17	] (	5  4	17	\$45,885	\$44,375								
- 1-1 -																	
S./Ph.D.																	_
		Mean \$ (salary	Median \$ (salary														
./Ph.D. Post-Degree Fellows	N	support)	support)	N	Mean FTEs	Median FTEs	N	Mean \$/FTE	Median \$/FTE								+
ic Science	8	\$133,978	\$83,375	- 8		3 2	8	\$43,019	\$42,692								+
ial/Administrative	0			0	1		] 0]					l		l			
DAVAGAITS FOR PRESERVORS (	-f	11															
PAYMENTS FOR PRECEPTORS (non-employees of	or your school/col	iege)															
								Mean Average \$	Median Average \$		Mean Minimum	Median Minimum		Mean Maximum	Median Maximum		
		Mean Total # Zero	Median Total # Zero		Mean Total # Paid	Median Total # Paid		Cost/Paid	Cost/Paid		Payment (\$) per	Payment (\$) per		Payment (\$) per			
	N.	Cost Rotations**	Cost Rotations**	N	Rotations**	Rotations**		Rotation	Rotation	N	Paid Rotation	Paid Rotation	l N	Paid Rotation	Paid Rotation		
E Sites	43	352	300	38	82	()	18	\$308	\$298	17	\$251	\$200	18	\$386	\$325		
PE Sites	43	515	452	40	364	182	36	\$617	\$500	34	\$466	\$400	35	\$957	\$675		+
alues of zero are includes in these calculations		212	1 432	40	1 304	1 182	_ 50	ψ11/	UUcç	34	J 3400	J 3400	1 35	1 395/	20/5	L	